Form <b>990</b> Department of the Treasury			Return of Organization Exempt F Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue ( Do not enter Social Security numbers on this form as	ept private foundation				
		nue Service	<ul> <li>Information about Form 990 and its instructions is a</li> </ul>	-		Open to Public Inspection		
AF	or th	e 2013 calend	ar year, or tax year beginning and er		<u>govnormaao</u>			
	heck if pplicab Addre chang Name	e: PACI	forganization FIC INSTITUTE FOR STUDIES IN LOPMENT, ENVIRONMENT, AND SECURITY	D Employer identific				
	_ chang ]Initial	e Doing B	usiness As		050434			
	_return Termi ated Amen	n- 654	13TH STREET 1	Room/suite 0 <b>4</b>		)251-1600		
	_return _Applic _tion _pendi	City or t	own, state or province, country, and ZIP or foreign postal code AND , CA 94612–1241		G Gross receipts \$ H(a) Is this a group re	turn		
	ax-ex	F Name a SAME empt status:	nd address of principal officer:DR • PETER GLEICK AS C ABOVE X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or PACINST • ORG	527		s? Yes X No included? Yes No a list. (see instructions)		
			X Corporation X Trust Association Other ►	. Veer	H(c) Group exemption			
	orm o	Summary		<b>L</b> Year (		State of legal domicile: CA		
Activities & Governance	3 4	ANALYSI Check this bo Number of vo Number of inc	lependent voting members of the governing body (Part VI, line 1b)	USTAINABILI' than 25% of its net as 3 4	FY, CLIMATE			
itie	5 6		of individuals employed in calendar year 2013 (Part V, line 2a)			12		
tiv	-		of volunteers (estimate if necessary) d business revenue from Part VIII, column (C), line 12			0.		
Ă			business taxable income from Form 990-T, line 34			0.		
	8				Prior Year 1,209,525.	Current Year 944,722.		
Revenue	9				940,979.	781,167.		
ievei	10	•	ce revenue (Part VIII, line 2g) come (Part VIII, column (A), lines 3, 4, and 7d)		682.	5,124.		
R	11		e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-9,136.	100,281.		
	12		- add lines 8 through 11 (must equal Part VIII, column (A), line 12)		2,142,050.	1,831,294.		
	13		nilar amounts paid (Part IX, column (A), lines 1-3)		0.	0.		
	14		to or for members (Part IX, column (A), line 4)		0.	0.		
ş			r compensation, employee benefits (Part IX, column (A), lines 5-10)		1,885,380.	1,501,208.		
nse			undraising fees (Part IX, column (A), line 11e)		0.	0.		
Expense			ing expenses (Part IX, column (D), line 25)	6.				
ш	17		es (Part IX, column (A), lines 11a-11d, 11f-24e)		1,344,433.	751,217.		
	18		s. Add lines 13-17 (must equal Part IX, column (A), line 25)		3,229,813.	2,252,425.		
	19		expenses. Subtract line 18 from line 12		-1,087,763.	-421,131.		
ces					ginning of Current Year	End of Year		
Net Assets or Fund Balances	20	Total assets (I	Part X, line 16)		1,479,199.	1,099,150.		
t As Id Bi	21	Total liabilities	(Part X, line 26)		393,023.	399,988.		
Fun	22	Net assets or	fund balances. Subtract line 21 from line 20		1,086,176.	699,162.		
	rt II	Signatur						
Unde	er pena	alties of perjury,	I declare that I have examined this return, including accompanying schedules a	and statem	ents, and to the best of my	knowledge and belief, it is		
true,	correc	ct, and complete	. Declaration of preparer (other than officer) is based on all information of whic	ch preparer	has any knowledge.			

Sign Here	Signature of officer DR. PETER GLEICK, PRES Type or print name and title	Date									
	Print/Type preparer's name	Preparer's signature	Date								
Paid	HYDEH GHAFFARI			self-employed P01228587							
Preparer	Firm's name 🕨 DZH PHILLIPS LLP			Firm's EIN 26-4677183							
Use Only	Firm's address 📘 1330 BROADWAY , S	UITE 630									
	OAKLAND, CA 9461		Phone no. 510 - 834 - 6542								
May the IF	May the IRS discuss this return with the preparer shown above? (see instructions)										
332001 10-2	332001 10-29-13LHAFor Paperwork Reduction Act Notice, see the separate instructions.Form 990 (2013)										

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

rai	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	THE PACIFIC INSTITUTE WORKS TO CREATE A HEALTHIER PLANET AND
	SUSTAINABLE COMMUNITIES. WE CONDUCT INTERDISCIPLIANRY RESEARCH AND
	PARTNER WITH STAKEHOLDERS TO PRODUCE SOLUTIONS THAT ADVANCE
_	ENVIRONMENTAL PROTECTION, ECONOMIC DEVELOPMENT, AND SOCIAL EQUITY-IN
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	I
_	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 1,020,912. including grants of \$ 0.) (Revenue \$ 179,16
	WATER PROGRAM:
	2013 MARKED PACIFIC INSTITUTE'S 25TH YEAR WORKING ON CRITICAL RESEARC
	SURROUNDING ENVIRONMENTAL AND SUSTAINABILITY ISSUES. THE INSTITUTE
	LAUNCHED ITS NEW WEBSITE THIS YEAR, GENERATING AN AVERAGE OF 8,555
	UNIQUE VISITORS PER MONTH. PETER GLEICK AND THE PACIFIC INSTITUTE WER
	HONORED WITH A LIFETIME ACHIEVEMENT AWARD AT THE SILICON VALLEY WATER
	CONSERVATION AWARDS FOR WORLD WATER DAY. THE PACIFIC INSTITUTE WAS AL
	NAMED A HIGH-IMPACT NONPROFIT BY PHILANTHROPEDIA. THE INSTITUTE
	RELEASED TWENTY NEW PUBLICATIONS FOCUSING ON CRITICAL WATER ISSUES
	INCLUDING DESALINATION, WATER RATES, THE COLORADO RIVER BASIN, AND TH
	WATER-ENERGY NEXUS. THERE REPORTS WERE DOWNLOADED MORE THAN 130,000
	TIMES IN 2013 ALONE. IN A PARTNERSHIP WITH SACRAMENTO COUNTY, THE WAT
4b	(Code:) (Expenses \$ 497,076. including grants of \$ 0.) (Revenue \$ 519,67
	CORPORATE SUSTAINABILITY PROGRAM (GLOBALIZATION PROGRAM):
	2013 SIGNALED THE TWELFTH WORKING CONFERENCE FOR THE CEO WATER MANDAT
	WHICH CONVENED WATER STEWARDSHIP LEADERS AT STOCKHOLM FOR WORLD WATER
	WEEK AND THE UN GLOBAL COMPACT'S LEADERS' SUMMIT IN NEW YORK TO FOCUS
	ON WATER-RELATED ELEMENTS OF THE POST-2015 SUSTAINABLE DEVELOPMENT
	AGENDA. PROGRAM STAFF ALSO COORDINATED COUNTRY-SPECIFIC NETWORK
	SESSIONS THAT SERVED AS A MEANS TO BRING MANDATE RESEARCH AND GUIDANC
	TO NEW AUDIENCES WITH A GOAL OF FACILITATING THE ADOPTION OF
	ON-THE-GROUND CORPORATE WATER STEWARDSHIP PRACTICES. THE GUIDE TO
	WATER-RELATED COLLECTIVE ACTION WAS RELEASED TO HELP BUSINESSES
	FACILITATE EQUITABLE PROCESSES THAT MITIGATE SHARED RISKS BETWEEN
	EXTERNAL STAKEHOLDERS. THE WATER ACTION HUB SAW SUBSTANTIAL
4c	(Code:) (Expenses \$161,054. including grants of \$0.) (Revenue \$38,98
	COMMUNITY STRATEGIES FOR SUSTAINABILITY AND JUSTICE:
	IN 2013, THE COMMUNITY STRATEGIES FOR SUSTAINABILITY AND JUSTICE
	PROGRAM (CSSJ), COMMUNITY RESEARCHERS, AND PARTNER ORGANIZATIONS - AS
	PART OF THE SAFE RETURN PROJECT - RELEASED THE REPORT, "EMPLOYMENT AN
	COMMUNITY REGENERATION IN CONTRA COSTA COUNTY", HELPING TO ESTABLISH
	FAIR HIRING POLICIES FOR THOSE WITH PAST CONVICTIONS. THE PROJECT
	RECEIVED THE MARTIN LUTHER KING LEADERSHIP AWARD FOR ITS WORK WITH
	FORMERLY INCARCERATED RICHMOND RESIDENTS ON COMMUNITY PROJECTS AND
	RESEARCH. CSSJ CREATED A CURRICULUM GUIDE AND SET OF EDUCATION TOOLS
	FOR COMMUNITY LEADERS TO ENGAGE THE PUBLIC IN FREIGHT TRANSPORT JUSTI
	AND IMPROVING COMMUNITY HEALTH. CSSJ RELEASED THE FIRST NATIONAL
	ASSESSMENT ON SUSTAINABLE WATER JOBS, NOTING THAT GREEN JOBS MAY SERV
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	
32002	Form 990 $^{2}$
32002 )-29-	
11	2 001 146574 PISDES 2013.03061 PACIFIC INSTITUTE FOR STUDI PISDES

Form 990 (2013)

Part IV Checklist of Required Schedules

PACIFIC INSTITUTE FOR STUDIES IN

### DEVELOPMENT, ENVIRONMENT, AND SECURITY

			Yes	No			
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?						
	If "Yes," complete Schedule A	1	X				
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х				
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	-		v			
	public office? If "Yes," complete Schedule C, Part I	3		_X			
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			х			
~	during the tax year? If "Yes," complete Schedule C, Part II	4					
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If</i> "Yes," <i>complete Schedule C, Part III</i>	5		х			
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	5					
0	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х			
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,						
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II						
8							
	Schedule D, Part III	8		Х			
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for						
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?						
	If "Yes," complete Schedule D, Part IV	9		Х			
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent						
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		<u>X</u>			
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X						
	as applicable.						
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,						
	Part VI	11a	Х				
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			v			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		_X			
с	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			х			
4	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c					
a	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х			
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х				
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	110					
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		х			
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete						
	Schedule D, Parts XI and XII	12a	Х				
b	Was the organization included in consolidated, independent audited financial statements for the tax year?						
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X			
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х				
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,						
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000		77				
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	X				
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	4-		х			
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15					
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> "Yes," <i>complete Schedule F, Parts III and IV</i>	16		х			
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	16		- 23			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х			
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines						
	1c and 8a? If "Yes," complete Schedule G, Part II	18		х			
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes,"			<u> </u>			
	complete Schedule G, Part III	19		Х			
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х			
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b					

Form **990** (2013)

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#### Form 990 (2013) DEVELOPMENT, ENVIE Part IV Checklist of Required Schedules (continued)

### PACIFIC INSTITUTE FOR STUDIES IN

## DEVELOPMENT, ENVIRONMENT, AND SECURITY

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If</i> "Yes," <i>complete Schedule I, Parts I and III</i>	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	04-		x
b	Schedule K. If "No", go to line 25a Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24a 24b		
c	Did the organization mintain an escrow account other than a refunding escrow at any time during the year to defease	240		<u> </u>
Ŭ	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member	07		x
00	of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
2	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		x
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	200		
-	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			v
~~	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i>	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33		
54	Part V, line 1	34		x
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	1		
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

Form **990** (2013)

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Form 990 (2013)
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DEVELOPMENT, ENVIRONMENT, AND SECURITY

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Par	t V Statements Regarding Other IRS Filings and Tax Compliance								
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>		<u></u>					
4	Enter the symplex was extend in Day 0 of Farm 1000. Fater 0, if not each adding		11		Yes	No			
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable								
b	Did the organization comply with backup withholding rules for reportable payments to vendors and i		blo gaming						
С	(gambling) winnings to prize winners?			1c	x				
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	1		IC					
Zđ	filed for the calendar year ending with or within the year covered by this return	2a	29						
h	If at least one is reported on line 2a, did the organization file all required federal employment tax retu			2b	x				
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instruction								
3a				3a		x			
	<ul> <li>b If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O</li> </ul>								
	At any time during the calendar year, did the organization have an interest in, or a signature or other			3b					
	financial account in a foreign country (such as a bank account, securities account, or other financial		•	4a		x			
b	If "Yes," enter the name of the foreign country:								
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Accou	nts.						
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X			
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter trans-			5b		Х			
с	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c					
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did t	he org	anization solicit						
	any contributions that were not tax deductible as charitable contributions?			6a		X			
b	If "Yes," did the organization include with every solicitation an express statement that such contribu	tions o	r gifts						
	were not tax deductible?			6b					
7	Organizations that may receive deductible contributions under section 170(c).								
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se			7a	X X				
b									
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w					37			
	to file Form 8282?	1		7c		X			
	d If "Yes," indicate the number of Forms 8282 filed during the year 7d								
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of			7e		X X			
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont			7f 7m	N/				
g h	If the organization received a contribution of qualified intellectual property, did the organization file F If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz			7g 7h	N/				
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. D		/ -						
U	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at			8					
9	Sponsoring organizations maintaining donor advised funds.		io aannig nie joan	•					
а	Did the organization make any taxable distributions under section 4966?		N/A	9a					
b	Did the organization make a distribution to a donor, donor advisor, or related person?		N/A	9b					
10	Section 501(c)(7) organizations. Enter:								
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A	10a							
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b							
11	Section 501(c)(12) organizations. Enter:								
а	Gross income from members or shareholders N/A	11a							
b	Gross income from other sources (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)	11b							
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	?	12a					
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year $M/A$	12b							
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		/-						
а	Is the organization licensed to issue qualified health plans in more than one state?		N/A	13a					
	Note. See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the	Ι.							
	organization is licensed to issue qualified health plans	13b							
	Enter the amount of reserves on hand	13c				v			
				14a		X			
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedu	еU		14b					

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#### DEVELC

### PACIFIC INSTITUTE FOR STUDIES IN DEVELOPMENT, ENVIRONMENT, AND SECURITY

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Governance, Management, and Disclosure For eac	ch "Yes" response to lines 2 through 7b below, and for a "No" response
to line 8a, 8b, or 10b below, describe the circumstances, process	ses, or changes in Schedule O. See instructions.

# Check if Schedule O contains a response or note to any line in this Part VI

### X

					Yes	N
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	13	3		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.					
b	Enter the number of voting members included in line 1a, above, who are independent		13			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship					
	officer, director, trustee, or key employee?			2		2
3	Did the organization delegate control over management duties customarily performed by or under the		-			Ι.
	of officers, directors, or trustees, or key employees to a management company or other person?			3		2
4	Did the organization make any significant changes to its governing documents since the prior Form			4		2
5	Did the organization become aware during the year of a significant diversion of the organization's as			5		2
6	Did the organization have members or stockholders?			6		4
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a more members of the governing body?			7a		2
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockh	olders, or			
	persons other than the governing body?			7b		2
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	-	-			
	The governing body?			8a	X	
b	Each committee with authority to act on behalf of the governing body?			8b		2
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re					Ι.
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		2
ect	tion B. Policies (This Section B requests information about policies not required by the Internal F	Revenue	e Code.)			_
					Yes	1
	Did the organization have local chapters, branches, or affiliates?			10a		
b	If "Yes," did the organization have written policies and procedures governing the activities of such o	-				
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		┣.
	Has the organization provided a complete copy of this Form 990 to all members of its governing bo	dy befo	re filing the form?	11a		
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.				v	
			();-+-O	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris			12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If</i> " <i>in Schedule O how this was done</i>			12c	x	
3	Did the organization have a written whistleblower policy?			13	Х	
4	Did the organization have a written document retention and destruction policy?			14	X	
5	Did the process for determining compensation of the following persons include a review and approx	val by ir	Idependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision	?				
а	The organization's CEO, Executive Director, or top management official			15a	Х	
b	Other officers or key employees of the organization			15b		1
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ement v	/ith a			
	taxable entity during the year?			16a		2
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	ate its p	participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga	anizatio	n's			
				16b		
	exempt status with respect to such arrangements?					
	tion C. Disclosure					
	tion C. Disclosure	-T (Sect	ion 501(c)(3)s only)	availat	ole	
7	tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ <u>CA</u>			availat	ole	
7	tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ►CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990- for public inspection. Indicate how you made these available. Check all that apply	n in Scł	nedule O)			
7 8	tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990- for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request Other (explain	n in Scł	nedule O)			
7 8 9	tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990- for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request Other (explain Describe in Schedule O whether (and if so, how), the organization made its governing documents, or statements available to the public during the tax year.	n in Sch conflict	nedule O) of interest policy, ar	nd finar	ncial	
7 8 9	tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990- for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request Other (explain Describe in Schedule O whether (and if so, how), the organization made its governing documents, c	n in Sch conflict	nedule O) of interest policy, ar	nd finar	ncial	
7 8 9	tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990- for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request Other (explain Describe in Schedule O whether (and if so, how), the organization made its governing documents, or statements available to the public during the tax year. State the name, physical address, and telephone number of the person who possesses the books a	n in Sch conflict and rec	nedule O) of interest policy, ar	nd finar	ncial	

	THOTIC THDI	TIOID ION DION		TT/				
Form 990 (2013)	DEVELOPMENT,	ENVIRONMENT,	AND	SECURITY	94-3050434	Page 7		
Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated								
Employees, and Independent Contractors								
Check if Schedule O contains a response or note to any line in this Part VII								
Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees								
1a Complete this table for	all persons required to be liste	ed. Report compensation for	or the ca	alendar year ending	with or within the organization	's tax year.		
Enter -0- in columns (Ď), (E)	ation's <b>current</b> officers, direct ), and (F) if no compensation w	/as paid.		0 // 0		sation.		

ation's current key employees, if any. See instructions for definition of "key employee

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

DACTETC INCUTVIIVE FOR CUIDIFC IN

(A)	(B)			(0	C)			(D)	(E)	(F)
Name and Title	Average	(do	not c	Pos	ition	then	000	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week		cer an	id a d	recto	or/trus	stee)	from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	or dir	e			ated		organization	(W-2/1099-MISC)	from the
	related	ustee	truste		æ	suadi		(W-2/1099-MISC)		organization
	organizations below	ual tr	ional		ploye	t com				and related organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) DR.ROBERT STEPHENS	2.00		_		Ť	1 0	<u> </u>			
BOARD PRESIDENT		x		х				0.	0.	0.
(2) OLIVIER J. MARIE	2.00									
BOARD VICE PRESIDENT		<b>x</b>		Х				0.	0.	0.
(3) DR. PETER GLEICK	35.00									
PRESIDENT		] X [		Х				135,882.	0.	32,055.
(4) PETER BOYER	2.00									
DIRECTOR		Х						0.	0.	0.
(5) KELLY CASH	2.00									
DIRECTOR		X						0.	0.	0.
(6) DR. ANNE H. EHRLICH	2.00								_	_
DIRECTOR		X						0.	0.	0.
(7) DR. ERIC GIMON	2.00								_	
DIRECTOR		X						0.	0.	0.
(8) DR. COREY GOODMAN	2.00									
DIRECTOR		X						0.	0.	0.
(9) MARGARET GORDON	2.00									
DIRECTOR		X						0.	0.	0.
(10) DR. MALO ANDRE HUTSON	2.00									
DIRECTOR		X						0.	0.	0.
(11) RICHARD MORRISON	2.00									
DIRECTOR		X						0.	0.	0.
(12) BRUCE PASTERNACK	2.00									•
DIRECTOR		X						0.	0.	0.
(13) PROF. MICHAEL J. WATTS	2.00							0.	0.	<u>م</u>
DIRECTOR (14) PETE STANGA	35.00	X						0.	0.	0.
(14) PETE STANGA CHIEF OPERATING OFFICER	35.00			x				89,167.	0.	16,576.
(15) JASON MORRISON	35.00			^				09,107.	0.	10,570.
PROGRAM DIRECTOR	33.00					x		107,310.	0.	25,314.
			-		-		-	107,510.	0.	<u></u>
		1								
										<u> </u>
		1								
000007 10 00 10		-					-		1	Corm 000 (2012)

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т,	ENVIRONMENT,	AND	SECURITY	94-3050434	Page <b>8</b>

Form		EVELOPMEN	IT, ENV	/IF	RON	IME	ENT	Г,	A	ND SECURITY	94-30	)504	134	Pa	age <b>8</b>
Par	t VII Section A. Officers, D	irectors, Truste		ploy	ees,			ghes	st C	Compensated Employe	es (continued)				
(A) Name and title			<b>(B)</b> Average hours per week (list any	box offic	not ch , unles	ss per	i <b>tion</b> more rson i	than d is both r/trust	n an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations		an	(F) timate nount o other pensa	of
		or	hours for related ganizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MIS	iC)	org and	om the anizati d relate anizatio	on ed
	Sub-total									332,359.		0.	7	3,9,	45.
с	Total from continuation she Total (add lines 1b and 1c)		Section A	· · · · · · · ·	· · · · · · · ·			 		0. 332,359.		0.		3,9	0.
2	Total number of individuals (i compensation from the organ	-	limited to th	iose	liste	d at	ove	e) wh	io r	eceived more than \$100	,000 of reportabl	e		Ma a	2 No
3	Did the organization list any f line 1a? If "Yes," complete So									highest compensated e			3	Yes	X
4 5	For any individual listed on lir and related organizations gre Did any person listed on line	eater than \$150,0	00? If "Yes,	" со	mple	ete S	Sche	edule	e J f	for such individual			4	X	
	rendered to the organization tion B. Independent Contract	? If "Yes," comple					-						5		Х
1	Complete this table for your the organization. Report com											pensa	ation f	rom	
NFS	Name	(A) and business ac	ldress							(B) Description of s PARTNER IN W		Co	<b>(C</b> ompei	;) nsatior	<u>ו</u>
	6 PELHAM AVENU	E, LOS AN	IGELES,	, (	CA	90	006	54		PROJECT WITH			11	5,2	96.
2	Total number of independent \$100,000 of compensation fr	•	e e	ot lii	niteo	d to	-	se lis L	stec	d above) who received m	nore than				
33200 10-29-									_				Form 9	<b>990</b> (2	2013)

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Form	990	(2013)	)

# DEVELOPMENT, ENVIRONMENT, AND SECURITY 94-3050434 Page 9

Pa	rt VII	Statement of Revenue	•	-			Ŭ
		Check if Schedule O contains a respo	nse or note to any lir	e in this Part VIII			
				<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	<b>(D)</b> Revenue excluded from tax under sections 512 - 514
Program Service Contributions, Gifts, Grants Revenue and Other Similar Amounts	b cc d e f g h 2 a b c d c d f	FISCAL FEE REVENUE	Business Code 541700 900099 900099 900099 900099	944,722. 630,770. 102,169. 31,250. 14,796. 2,182. 781,167.	102,169.		
	3 4 5	Investment income (including dividends, in other similar amounts) Income from investment of tax-exempt boo Royalties	terest, and ind proceeds	5,124.			5,124.
	с	Less: rental expenses Rental income or (loss)	(ii) Personal				
	7 a	Net rental income or (loss)         Gross amount from sales of         (i) Securiti         assets other than inventory         Less: cost or other basis         and sales expenses	es (ii) Other				
Other Revenue	d	Gain or (loss) Net gain or (loss) Gross income from fundraising events (not including \$ of contributions reported on line 1c). See					
Other	с	Part IV, line 18 Less: direct expenses Net income or (loss) from fundraising even Gross income from gaming activities. See Part IV, line 19	bts				
	с 10 а b	Less: direct expenses Net income or (loss) from gaming activities Gross sales of inventory, less returns and allowances Less: cost of goods sold	b a b				
			Business Code A 900099 900099	100,261. 20.			100,261. 20.
33200 10-29-	12	Total. Add lines 11a-11d Total revenue. See instructions.	►	100,281. 1,831,294.	781,167.	0.	• 105,405. Form <b>990</b> (2013)

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#### Form 990 (2013)

PACIFIC INSTITUTE FOR STUDIES IN

DEVELOPMENT, ENVIRONMENT, AND SECURITY 94-3050434 Page 10

Pa	Part IX Statement of Functional Expenses									
Secti	on 501(c)(3) and 501(c)(4) organizations must com	plete all columns. All oth	ner organizations must co	omplete column (A).						
	Check if Schedule O contains a respor	( • )			X					
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses					
1	Grants and other assistance to governments and									
	organizations in the United States. See Part IV, line 21									
2	Grants and other assistance to individuals in									
	the United States. See Part IV, line 22									
3	Grants and other assistance to governments,									
	organizations, and individuals outside the									
	United States. See Part IV, lines 15 and 16									
4	Benefits paid to or for members									
5	Compensation of current officers, directors,	273,680.	39,755.	180,945.	52,980.					
~	trustees, and key employees Compensation not included above, to disqualified	275,000•	59,155.	100,945.	52,900.					
6	persons (as defined under section 4958(f)(1)) and									
	nerve and described in section $40\Gamma(a)(0)(D)$									
7	Other salaries and wages	974,935.	804,667.	147,966.	22,302.					
8	Pension plan accruals and contributions (include	5,1,555	001/00/0	11775000	22,5021					
0	section 401(k) and 403(b) employer contributions)	22,954.	19,222.	2,690.	1,042.					
9	Other employee benefits	127,917.	111,996.	13,461.	1,042. 2,460.					
10	Payroll taxes	101,722.	72,569.	23,775.	5,378.					
11	Fees for services (non-employees):	,	,	,	· · · ·					
	Management									
b	Legal									
с	Accounting	30,083.	126.	29,957.						
d	Lobbying									
е	Professional fundraising services. See Part IV, line 17									
f	Investment management fees									
g	Other. (If line 11g amount exceeds 10% of line 25,									
	column (A) amount, list line 11g expenses on Sch 0.)	304,329.	302,819.	1,310.	200.					
12	Advertising and promotion									
13	Office expenses	57,438.	21,867.	28,902.	6,669.					
14	Information technology	37,654.	23,153.	13,759.	742.					
15	Royalties	140 706	601	1/0 115						
16	Occupancy	148,796.	681.	148,115.						
17	Travel	121,527.	120,131.	1,308.	88.					
18	Payments of travel or entertainment expenses									
10	for any federal, state, or local public officials Conferences, conventions, and meetings	28,215.	18,680.	2,066.	7,469.					
19 20		20,2130	10,000	2,0000	,,1050					
20	Interest Payments to affiliates									
22	Depreciation, depletion, and amortization	4,357.		4,357.						
23	Insurance	5,552.		5,552.						
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)									
	amount, list line 24e expenses on Schedule O.)	E 200	177	1 007	200					
а	STAFF DEVELOPMENT	5,390.	133.	4,897.	360.					
b	BANK & OTHER FEES MISCELLANEOUS EXPENSES	3,447. 3,195.	80. 1,675.	3,367. 1,520.						
c		1,234.		1,520.						
d	BAD DEBT EXPENSE	1,434.	1,234. 140,254.	-145,720.	5,466.					
	All other expenses	2,252,425.	1,679,042.	468,227.	105,156.					
25	Joint costs. Complete this line only if the organization	4,434,443.	1,013,042.	400,447.	T03,T30.					
26	reported in column (B) joint costs from a combined									
	educational campaign and fundraising solicitation.									
	Check here Fight in following SOP 98-2 (ASC 958-720)									

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Form **990** (2013)

Form 990 (2013)

Part X Balance Sheet

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# PACIFIC INSTITUTE FOR STUDIES IN

# DEVELOPMENT, ENVIRONMENT, AND SECURITY

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ľů		Check if Schedule O contains a response or note to any line in this Part X			
		Check if Schedule O contains a response or note to any line in this Part X	(A)		(B)
			Beginning of year		End of year
	1	Cash - non-interest-bearing	241 220	1	351,015.
	2	Savings and temporary cash investments		2	221,008.
	3	Pledges and grants receivable, net	400 504	3	132,731.
	4	Accounts receivable, net		4	161,319.
	5	Loans and other receivables from current and former officers, directors,		· ·	
	ľ	trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined und			
s		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contribut			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	
Ąŝ	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges		9	26,930.
	10a	Land, buildings, and equipment: cost or other			
			1.		
	b	basis. Complete Part VI of Schedule D10a43,57Less: accumulated depreciation10b4,35		10c	39,214.
	11	Investments - publicly traded securities	113,839.	11	152,287.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	55,010.	15	14,646.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	1,479,199.	16	1,099,150.
	17	Accounts payable and accrued expenses	327,392.	17	162,302.
	18	Grants payable		18	
	19	Deferred revenue	12,700.	19	150,996.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
es	22	Loans and other payables to current and former officers, directors, trustees,			
iliti		key employees, highest compensated employees, and disqualified persons.			
Liabilities		Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of	F0 001		
		Schedule D	52,931.	25	<u>86,690.</u> 399,988.
	26	Total liabilities. Add lines 17 through 25	393,023.	26	399,988.
		Organizations that follow SFAS 117 (ASC 958), check here <b>X</b> an	d		
ces	07	complete lines 27 through 29, and lines 33 and 34.	385,312.	07	416,929.
lan	27	Unrestricted net assets		27	282,233.
Ba	28	Temporarily restricted net assets		28	202,233.
pun	29	Permanently restricted net assets		29	
Ē		Organizations that do not follow SFAS 117 (ASC 958), check here			
s	20	and complete lines 30 through 34.		20	
Net Assets or Fund Balances	30	Capital stock or trust principal, or current funds		30 31	<u> </u>
t As	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Nei	32 33	Retained earnings, endowment, accumulated income, or other funds		33	699,162.
	34	Total liabilities and net assets/fund balances	1,479,199.	34	1,099,150.
	107		, _ , _ , _ , _ , _ , _ , _ , _ ,	- 04	Form <b>990</b> (2013)

Form 990 (2013)

PACIFIC	INST:	ITUTE	FOR	STUI	DIES	IN
DEVELOPM	IENT.	ENVIE	RONME	ENT .	AND	SECURITY

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	1 990 (2013) DEVELOPMENT, ENVIRONMENT, AND SECURITY	94-305	<u>0434</u>	Pa	<sub>ge</sub> 12			
Pa	rt XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI							
1	Total revenue (must equal Part VIII, column (A), line 12)	1	<u>1,83</u> 2,25					
2	Total expenses (must equal Part IX, column (A), line 25)							
3	Revenue less expenses. Subtract line 2 from line 1	3	-42					
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,08					
5	Net unrealized gains (losses) on investments	5	3	4,1	17.			
6	Donated services and use of facilities	6						
7	Investment expenses	7						
8	Prior period adjustments	8						
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,							
	column (B))	10	69	9,1	62.			
Pa	rt XII Financial Statements and Reporting							
	Check if Schedule O contains a response or note to any line in this Part XII				X			
				Yes	No			
1	Accounting method used to prepare the Form 990: Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X			
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a						
	separate basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
b	Were the organization's financial statements audited by an independent accountant?		2b	Х				
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,						
	consolidated basis, or both:							
	X Separate basis Consolidated basis Both consolidated and separate basis							
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audit,						
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х				
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.						
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit						
	Act and OMB Circular A-133?		3a		Х			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit						
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b					

Form **990** (2013)

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	<b>10 or 990-EZ)</b> f the Treasury	<ul> <li>Z) Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.</li> <li>► Attach to Form 990 or Form 990-EZ.</li> <li>► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.</li> </ul>							000		1545-0047 <b>13</b> Public ection
Name of t	he organizati		INSTITUTE F				at www.irs			•	on number
			MENT, ENVIRO				RITY			4-3050	
Part I	Reason		ity Status (All organiz					ructions.			
The organ			because it is: (For lines 1								
1 🛄			s, or association of chur								
2	A school des	cribed in section 17	<b>'0(b)(1)(A)(ii).</b> (Attach Sc	hedule E.)							
з 🗌	A hospital or	a cooperative hospi	tal service organization of	described	in <b>section</b>	170(b)(1)	(A)(iii).				
4	A medical res	earch organization	operated in conjunction	with a hos	pital desc	ribed in <b>se</b>	ction 170	(b)(1)(A)(ii	<b>i).</b> Enter	the hospital	's name,
	city, and stat	e:									
5	An organizati	on operated for the	benefit of a college or ur	niversity ov	wned or op	perated by	a governr	nental uni	t describ	oed in	
	section 170	(b)(1)(A)(iv). (Comple	ete Part II.)								
6			ent or governmental unit								
7 X	An organizati	on that normally rec	eives a substantial part	of its supp	ort from a	governme	ental unit o	r from the	general	public desc	ribed in
	section 170(	b)(1)(A)(vi). (Comple	te Part II.)								
8	-		ection 170(b)(1)(A)(vi).		-						
9 📖	-	-	eives: (1) more than 33 1							-	-
			nctions - subject to certa								
			axable income (less sect	ion 511 ta	x) from bu	isinesses a	acquired b	y the orga	nization	after June 3	80, 1975.
<b>10</b>		509(a)(2). (Complete		- <b>1</b> - <b>6</b> - 11 - 15 - 15 - 15			- <b>- - - - - - - - - -</b>				
	-		perated exclusively to te	-	-			-			
11 📖			perated exclusively for th								
			ations described in section				2). See <b>sec</b>	101 209(8	a)(3). Ch	IECK LITE DOX	Inal
	a Type I	•••••••••••••••••••••••••••••••••••••••	organization and comple /pe II <b>c</b> Ty	/pe III - Fu	-		d			n functional	ly integrated
e 🗌	• •		at the organization is not		-	•					
с —			han one or more publicly								
f			ten determination from t						(u)(1) 01	0001011000	(u)(=).
	0	ganization, check th									
g		•	organization accepted ar					owina pers	sons?		
•	-		lirectly controls, either al			-				<i>'</i> ,	Yes No
			upported organization?								
			n described in (i) above?							11g(ii)	
	(iii) A 35% d	controlled entity of a	person described in (i) o	or (ii) above	ə?					11g(iii)	
h	Provide the f	ollowing information	about the supported or	ganization	(s).						
	of supported anization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section	in col. (i) lis		(v) Did you organizat (i) of your		(vi) ls) organizatic (i) organizo U.S.	on in col. ed in the		t of monetary port
			(see instructions))	Yes	No	Yes	No	Yes	No		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

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Total

#### Schedule A (Form 990 or 990-EZ) 2013 DEVELOPMENT, ENVIRONMENT, AND SECURITY 94-3050434 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2009	<b>(b)</b> 2010	(c) 2011	<b>(d)</b> 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	2,586,433.	2,825,984.	1,702,037.	1,209,525.	924,722.	9,248,701.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	2,586,433.	2,825,984.	1,702,037.	1,209,525.	924,722.	9,248,701.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						390,898.
6	Public support. Subtract line 5 from line 4.						8,857,803.
See	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4	2,586,433.	2,825,984.	1,702,037.	1,209,525.	924,722.	9,248,701.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	25,757.	16,516.	1,995.	682.	5,124.	50,074.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)	31,718.	26,018.		-9,136.	20.	48,620.
11	Total support. Add lines 7 through 10						9,347,395.
12	Gross receipts from related activities,	, etc. (see instructio	ons)			12 3	,271,422.
13	First five years. If the Form 990 is for	r the organization's	first, second, third	d, fourth, or fifth tax	x year as a sectio	n 501(c)(3)	
_	organization, check this box and stop	here					<b>&gt;</b>
Sec	ction C. Computation of Publ	ic Support Per	rcentage				
	Public support percentage for 2013 (					14	94.76 %
	Public support percentage from 2012					15	94.77 %
<b>1</b> 6a	33 1/3% support test - 2013. If the o	-					
	stop here. The organization qualifies	as a publicly supp	orted organization				
b	33 1/3% support test - 2012. If the c	-					
	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes	<b>t - 2013.</b> If the orga	anization did not c	heck a box on line	13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the "fac	cts-and-circumstand	ces" test, check th	is box and <b>stop he</b>	e <b>re.</b> Explain in Pa	t IV how the organ	ization
	meets the "facts-and-circumstances"	test. The organizat	tion qualifies as a p	oublicly supported	organization		▶∟
b	10% -facts-and-circumstances tes	<b>t - 2012.</b> If the orga	anization did not c	heck a box on line	13, 16a, 16b, or <sup>-</sup>	17a, and line 15 is	10% or
	more, and if the organization meets the	he "facts-and-circu	mstances" test, ch	leck this box and <b>s</b>	top here. Explain	in Part IV how the	
	organization meets the "facts-and-cire	cumstances" test.	The organization q	ualifies as a public	ly supported orga	anization	▶∐
18	Private foundation. If the organization	on did not check a l	box on line 13, 16a	a, 16b, 17a, or 17b	, check this box a	nd see instruction	s ►
					Sche	dule A (Form 990	or 990-E7) 2013

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Part II

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# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support				-		
Calendar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per- formed, or facilities furnished in						
any activity that is related to the						
organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to the organization without charge						
	<u> </u>					
<ul> <li>6 Total. Add lines 1 through 5</li> <li>7a Amounts included on lines 1, 2, and</li> </ul>	<u> </u>					
3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received						
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support			L	- I.	1	
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest,						
dividends, payments received on securities loans, rents, royalties						
and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
11 Net income from unrelated business						
activities not included in line 10b, whether or not the business is						
regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital						
assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
<b>14 First five years.</b> If the Form 990 is for	•					
check this box and stop here						<b>&gt;</b>
Section C. Computation of Publ					11	
<b>15</b> Public support percentage for 2013 (					15	%
16 Public support percentage from 2012 Section D. Computation of Invest					16	%
17 Investment income percentage for 20		•			17	%
<b>18</b> Investment income percentage for 2					18	%
<b>19a 33 1/3% support tests - 2013.</b> If the						
more than 33 1/3%, check this box a						
<b>b 33 1/3% support tests - 2012.</b> If the						
line 18 is not more than 33 1/3%, che						
20 Private foundation. If the organization						
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			15		• • • • •	,

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